



ROMGAZ

Q1/2020 Financial and Operational Results

May 2020



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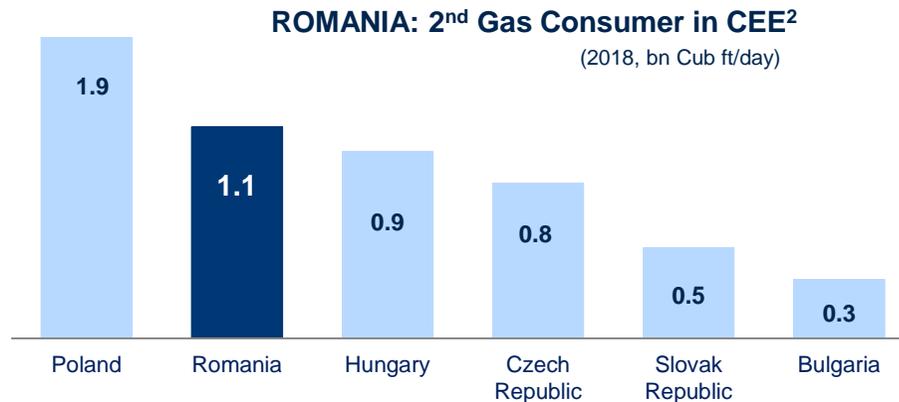
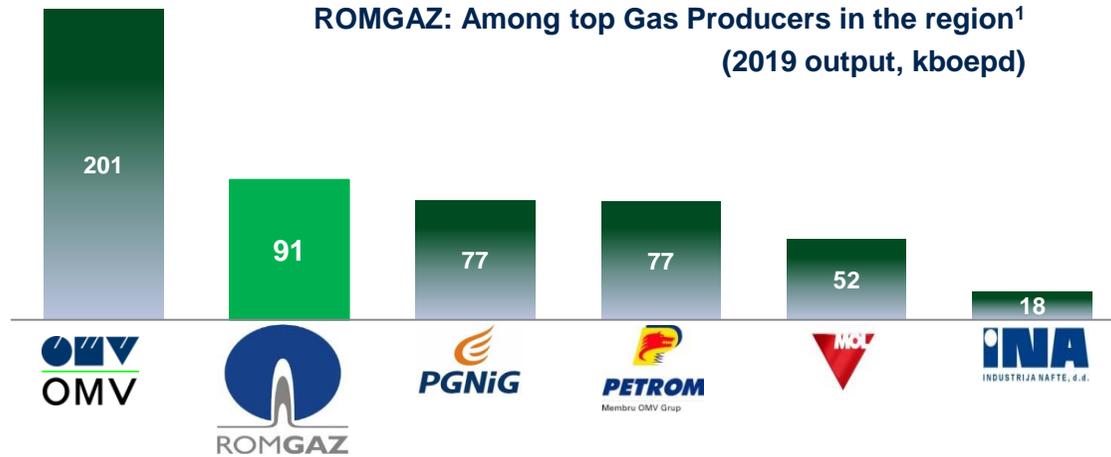
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All figures included in this presentation are rounded ("round to nearest" method).

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Gas market overview

Romania: among TOP gas consumers & producers



Natural gas - important clean source of energy.

In the region:

⇒ ROMGAZ – 2nd gas producer !

⇒ ROMANIA – 2nd gas consumer in CEE !

Source:

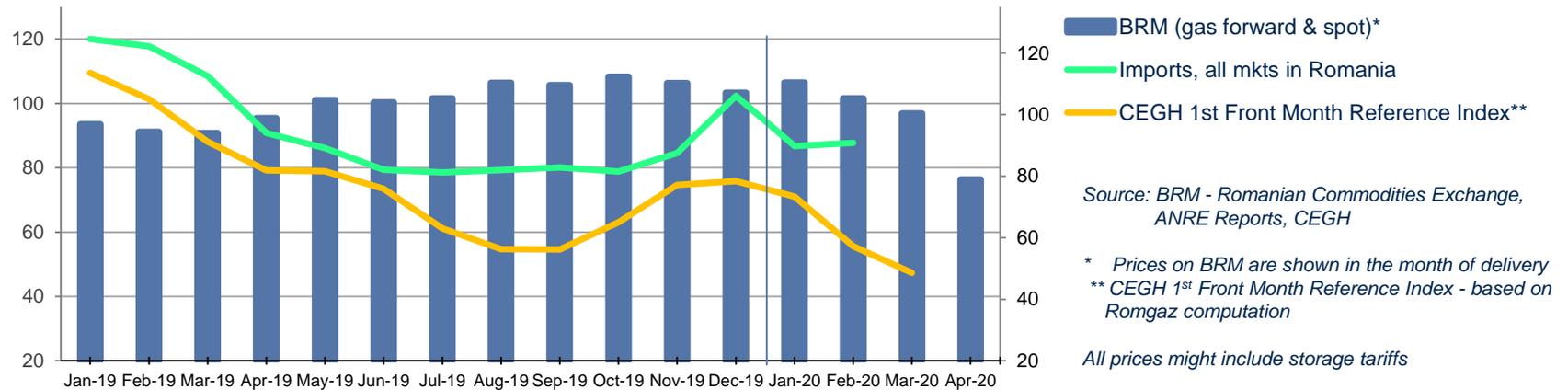
¹ Romgaz computation based on companies' reports, Petrom: Romania+abroad, OMV excluding Petrom.

² CEIC Data;

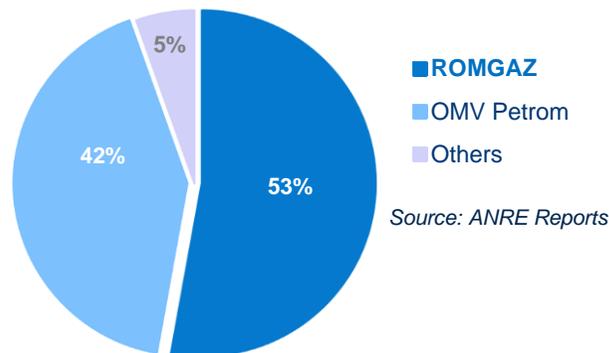
Gas market overview

Romania: Gas Prices on BRM, Gas Producers and Final Consumers

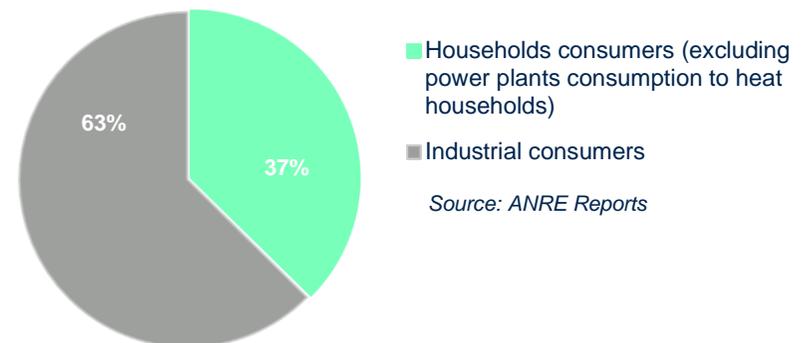
Natural Gas Prices in Romania and on CEGH (RON/MWh) *



Gas producers in Romania (2M/2020)



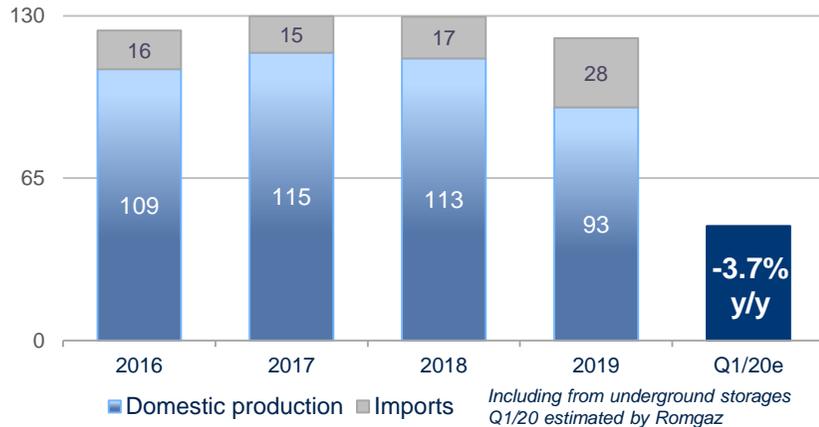
Final Consumers in Romania (2M/2020)



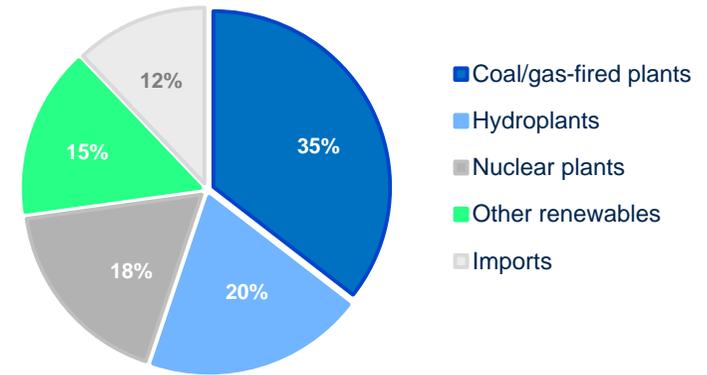
Gas market overview

Romania: Gas consumption estimated lower in Q1 2020

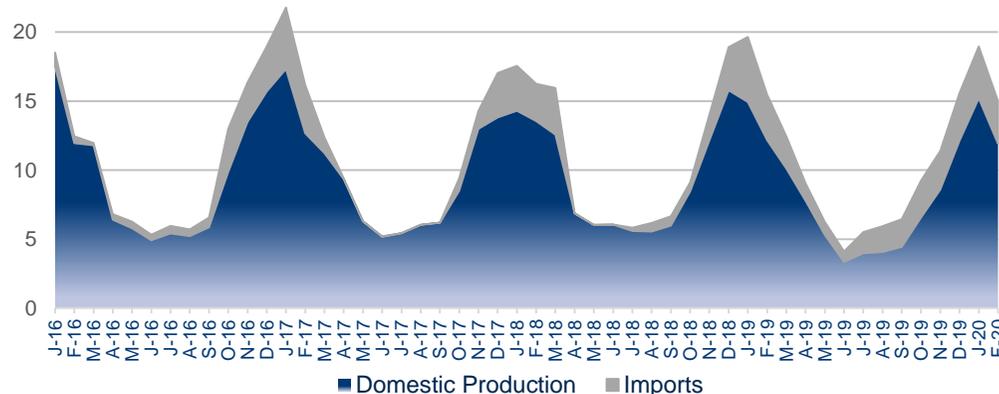
Natural gas consumption* (mln MWh)



Mix of Energy Resources (Q1/2020)**



Seasonality of Gas Consumption* (mln MWh)



Sources of charts data:

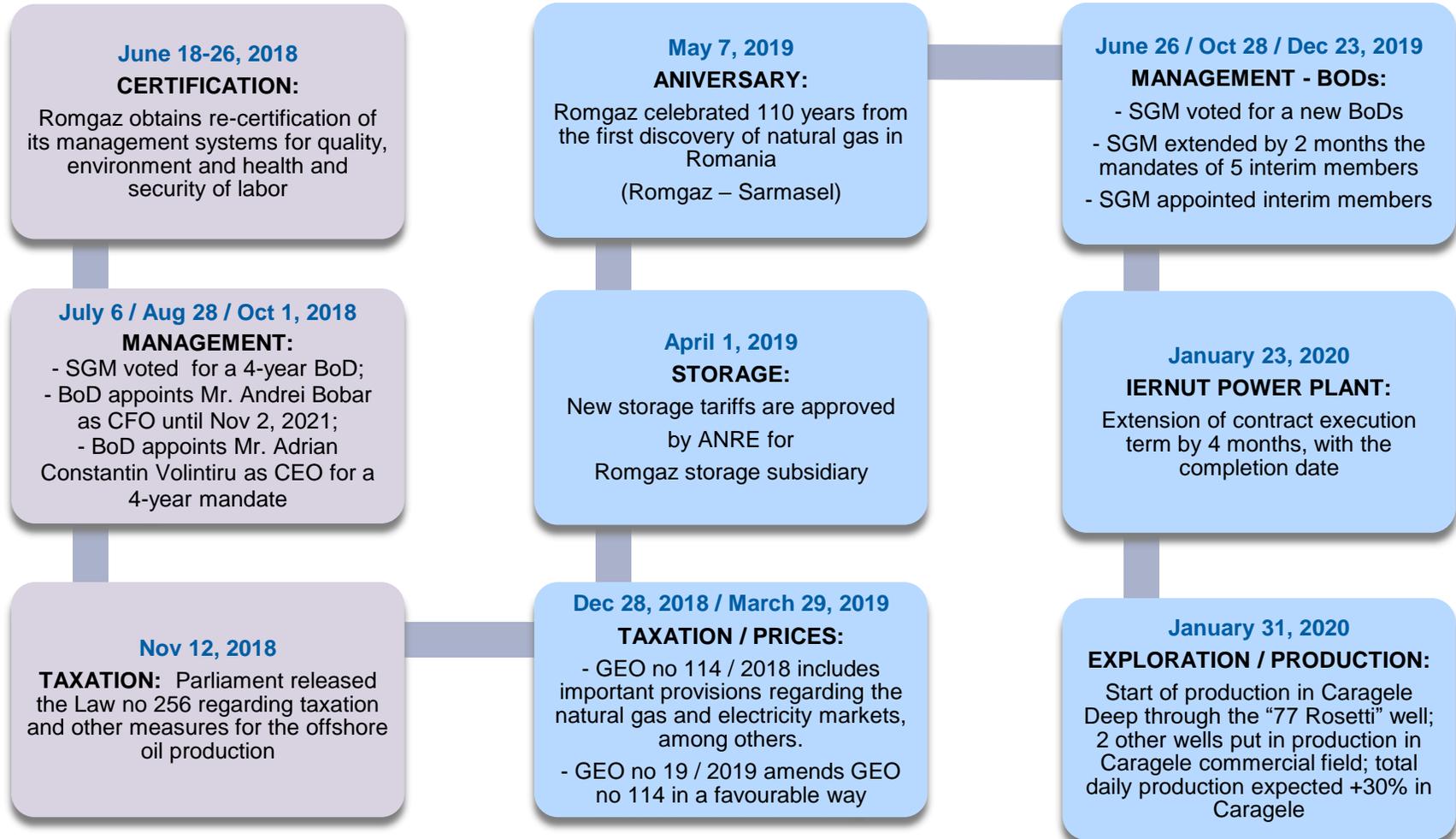
* ANRE Reports;

** Statistics Institute

ROMGAZ Group: Highlights of events



Selected Events – relevant for our recent activity



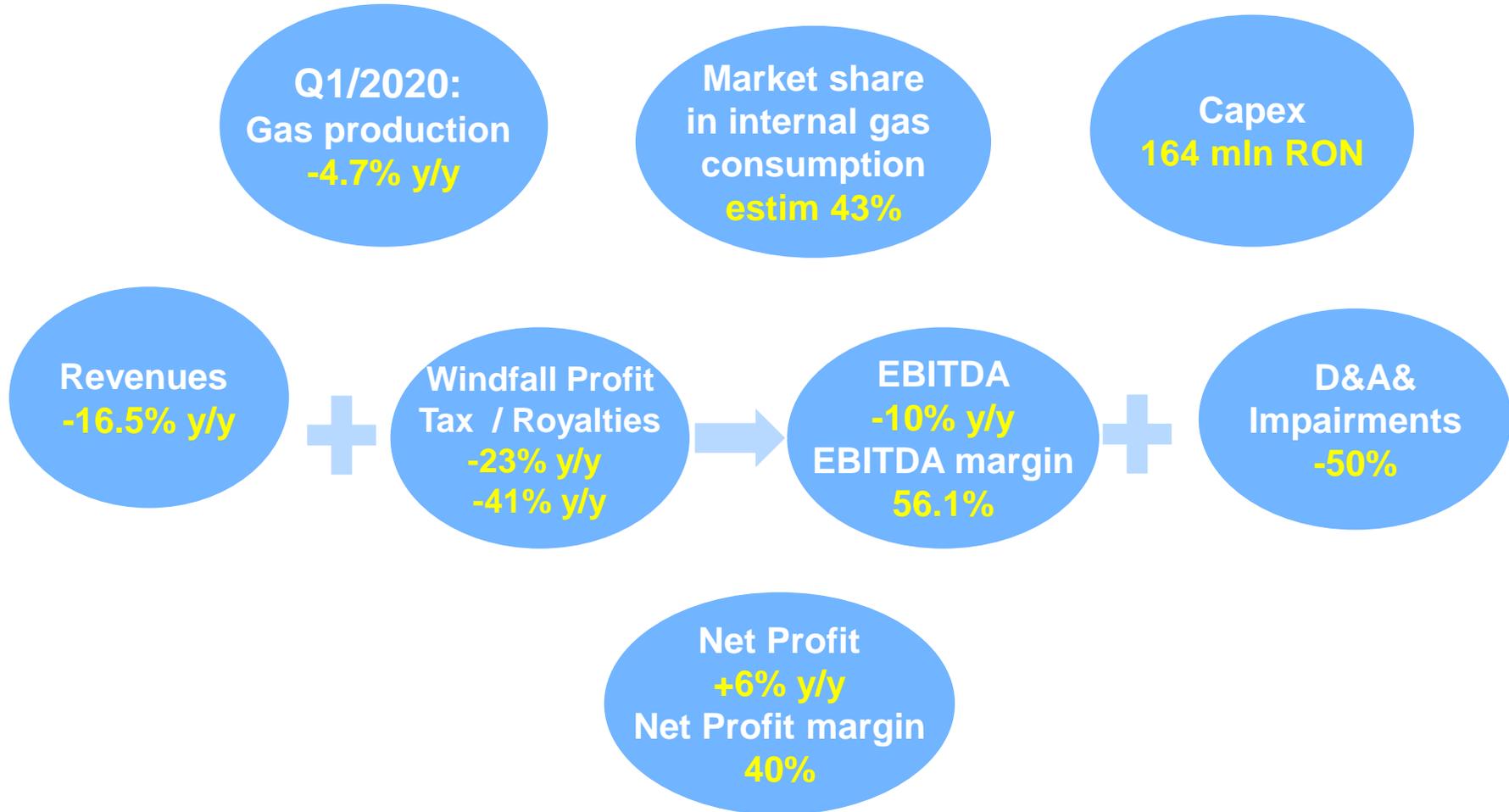
ROMGAZ Group: Highlights regarding legislation

Fiscal framework in place - with impact on Group's operations

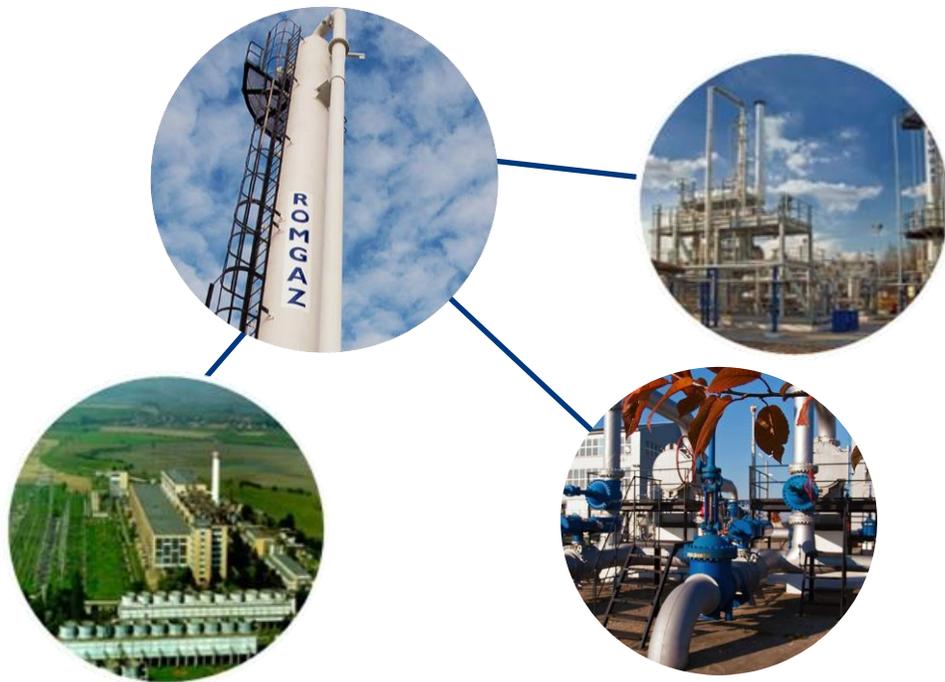
- GEO no. 1 / Jan 2020 – amended the GEO no. 114 / 2018 as follows:
 - Free gas prices for gas producers starting July 1, 2020
 - Regulated gas prices for the volumes sold by gas producers to HHs: RON 68 /MWh if average pricing in the market exceeds this value;
 - Free electricity prices for power producers starting Jan 1, 2021;
 - 2% fee on gas and power revenues – cancelled.
- GEO no. 19 / March 2019 and GEO no. 114 / Dec 2018 – main provisions for the gas & electricity market include:
 - Gas selling price capped for producers, for the gas sold to households and district heating plants for households: RON 68/MWh;
 - Regulated power prices for households;
 - 2% fee on gas and power revenues or on profit from resales, with deductions;
 - Distribution of 35% of the equity reserves at end-2018, if distribution does not impact capex plan and is available as cash.
- Windfall profit tax - includes an 80% tax on producers' gas additional revenues for the selling price portion exceeding RON 85/ MWh (since April 1, 2018)
- Gas royalties - CEGH spot prices represent the reference price (since mid-Feb 2018).

ROMGAZ Group: Highlights for Q1/2020

Main developments in the first 3 months



Major Producer and Supplier of Natural Gas, Operator of UGS in Romania



Other activities

- Include wells workover and recompletions and special well operations, and also - technological transport and maintenance
- Support operations at Group level and third-party clients.

Gas Exploration, Production & Supply

- 8 exploration blocks (Romgaz - 100% working interest) - significant onshore and offshore exploration potential, important discoveries and enhancements made lately
- **The most important gas producer in Romania** (output of 5.3 bcm in 2019)
- Significant market share in the total gas supply in Romania.

Underground Gas Storage

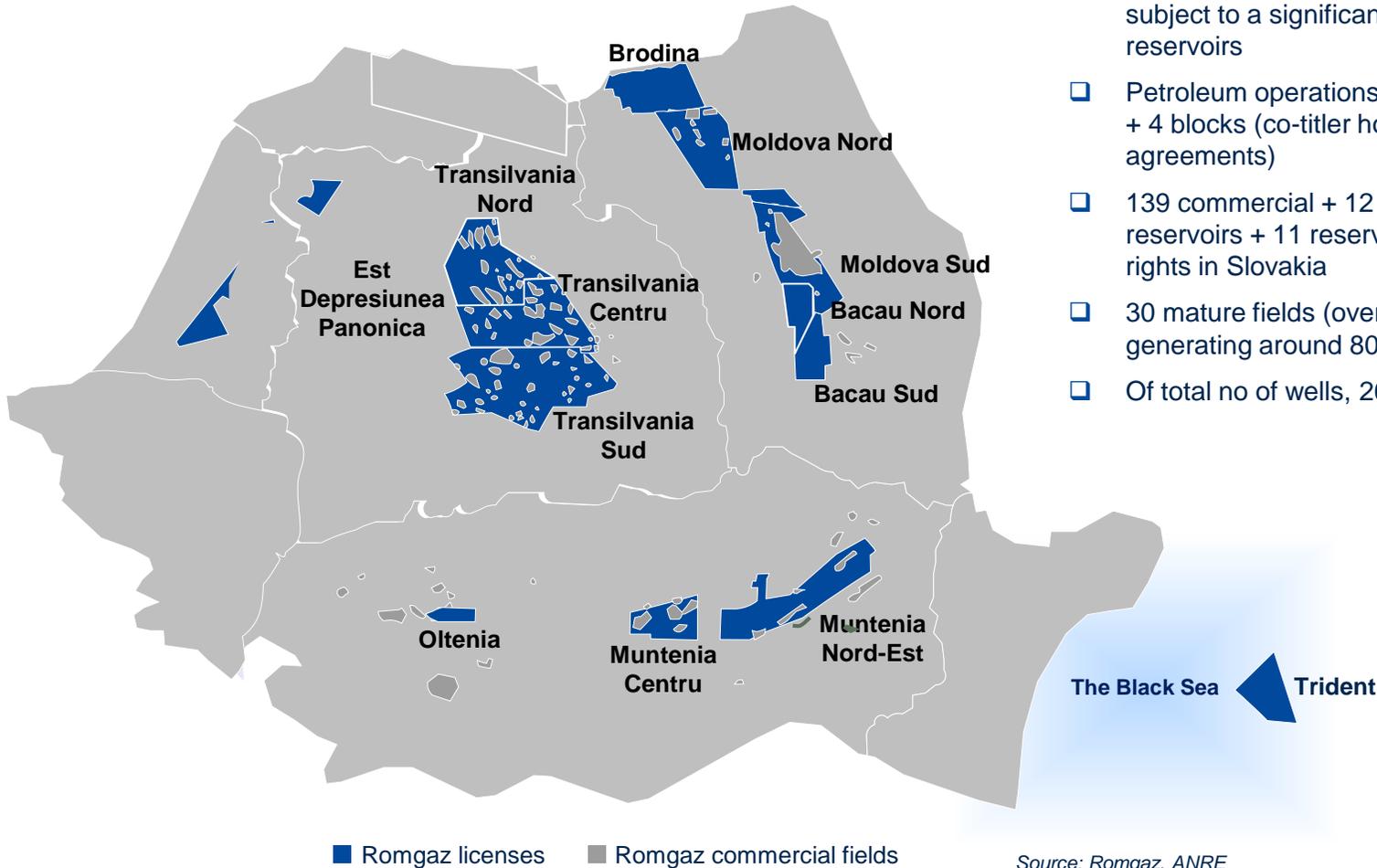
- Working capacity: 2.77 bcm at end - March 2020
- Important investments to secure the gas supply
- **Market share of 94% in Romania**
- Regulated activity

Electricity Production

- **New power plant in construction (430 MW)**
- Old power plant shrinking operations
- Market share of 1.0% in terms of production in 2019.

Group Overview

Major Producer and Supplier of Natural Gas in Romania



- ❑ Mature area with over 100-year production history – subject to a significant production enhancement of main reservoirs
- ❑ Petroleum operations in 9 E/D/P blocks (100% interest) + 4 blocks (co-titler holder under concession agreements)
- ❑ 139 commercial + 12 experimental production reservoirs + 11 reservoirs operated with Amromco; E/P rights in Slovakia
- ❑ 30 mature fields (over 30-year old) are currently generating around 80% of total production
- ❑ Of total no of wells, 26% are located below 2000 m

- **Recent use of new technologies** to mitigate production decline
- **Largest hydrocarbon discovery in the past 30 years (Caragele)** – in process to be brought on stream
- **Offshore discovery** in the Black Sea as well.

Source: Romgaz, ANRE

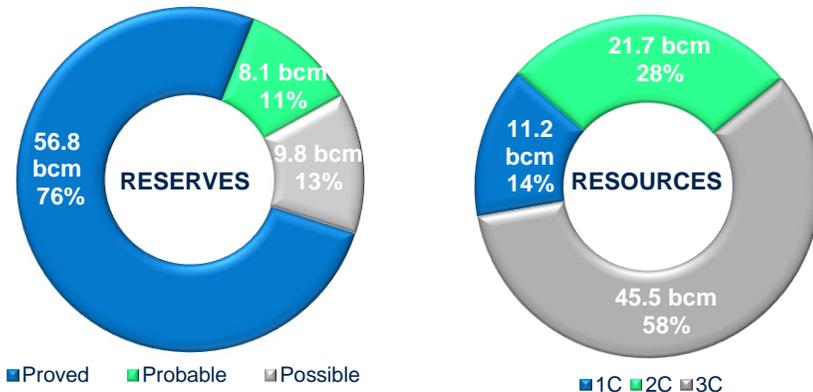
Group Overview

Important progress lately, strong portfolio of resources and reserves

Reserves Replacement Rates (RRR) (%)



Audited Gas Reserves and Contingent Resources¹
Dec 31, 2017 (bcm, % of total)



❑ **RRR of 41% in 2019:** due to reduced volume of revalued commercial fields and postponed investments in infrastructure for commissioning production facilities

❑ **3 bcm added in 2019 to contingent resources** (from prospective resources) by 2 wells (well 7 Merii and well 4 Tapu)

✓ Recovery factors between 55-85% for most fields (90% in more mature fields)

✓ Maintaining and extending our gas reserves and resources represent a strategic priority !

✓ Diversification / improvement of the gas resources and reserves is achieved through: *New discoveries + Enhancement of the recovery rate of the proved reserves*

Next audit to be performed in-house, our estimates proved reliable

Last external audit of our gas reserves and resources (US DeGolyer & MacNaughton, end-2017):

❑ *total C Resources of 78.4 bcm, +55% vs previous audit*

❑ *5-year average RRR of 78% - well above our target of 70%.*

Source: External audit prepared by DeGolyer&MacNaughton USA, as of Dec 31, 2017

¹ 1C Contingent Resources include developed proved reserves with exploitation programme after Dec 31, 2042 (which is the expiration date for ongoing concessions)

Exploration Activities

2019/2020: Efforts undertaken to unlock the resource potential and secure production



- ❑ **Q1/2020:** drilling works for 6 exploration wells of which 3 were finalised
- ❑ **6 exploration wells recorded successful production tests in 2019** (out of a total of 10 wells) – temporarily halted, to enter experimental or final production after infrastructure construction
- ❑ **As a result, success rate stood at 60% in 2019** (positively at the upper range of 35-65% internationally)
- ❑ **2 small discoveries located in Transylvania** put into experimental production in early 2019; we need to drill new wells to evaluate
- ❑ Exploration works designed in-house, using professional software to assess prospects of hydrocarbon accumulation

Overall: Concession Agreements in 8 onshore blocks for petroleum operations for 30 years, since Oct 1997

16,210 km² in Transylvania, Moldova, Oltenia and Muntenia basins, with 100% working interests

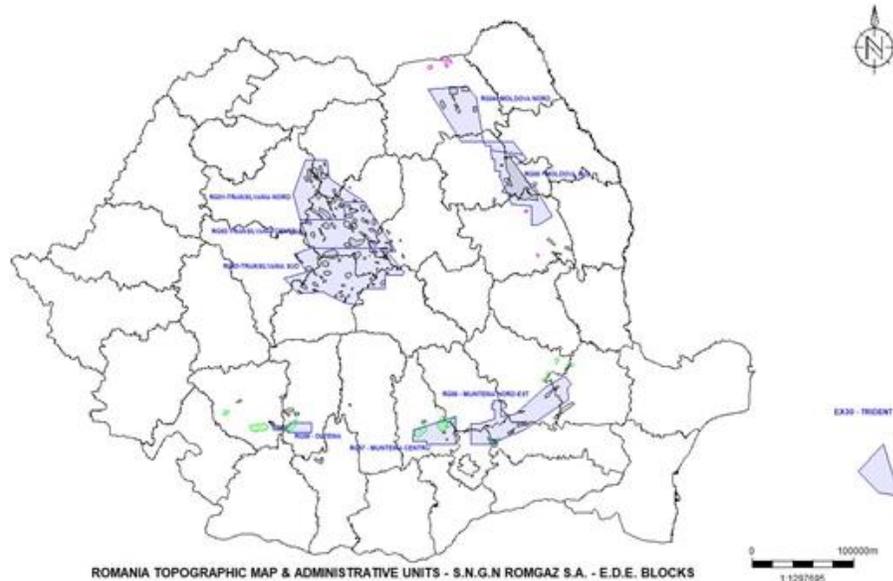
Plus 1 petroleum agreement for offshore E&P in the Black Sea (with Lukoil)

Romgaz: Oct/2016 – Oct/2021 Minimum Working Commitment as agreed with the National Agency for Mineral Resources (ANRM)

| | | |
|---|-------------------------------|---------|
| Seismic activities | 2D studies (km) | 200 |
| | 3D studies (km ²) | 1,000 |
| Drilling | No. of wells | 43 |
| | Drilling (meters) | 113,000 |
| Total investment value agreed (USD mln) | | 289 |

Exploration Activities

Significant discoveries of natural gas



ON-SHORE:

- **Largest hydrocarbon discovery in the past 30 years (June 2016):** located in NE of the Moesian Platform in **Caragele structure** – confirmed by production tests with 2 wells
- Estimated contingent resource of 150-170 mln boe (25-27 bcm) at depths between 4,100 - 4,200 m
- **Current stage:**
 - Started production in Jan/2020 with the “77 Rosetti” well, output potential of 1,500 boe/day
 - Final phase of obtaining construction authorisations for building 5 evaluation wells (2019-2020) and verification with 4 wells of possible extensions of hydrocarbon accumulations.

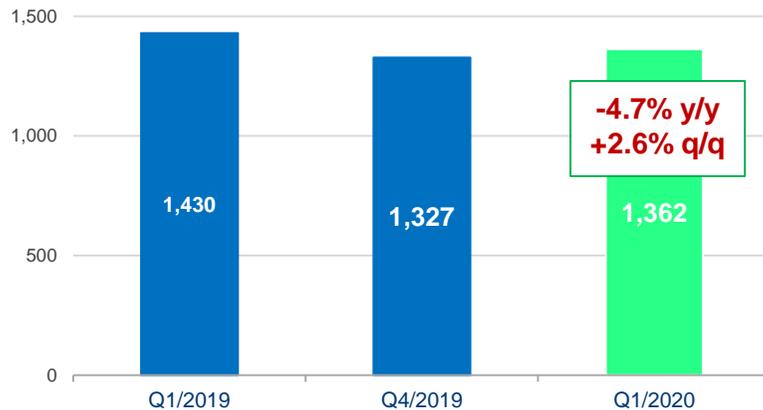
OFF-SHORE:

- Large discovery announced in the Black Sea, **Trident block** (Oct 2015): gas estimated contingent resource can exceed 30 bcm.
- March 2018: SGM approved the increase of Romgaz working interest in the offshore exploration-development-production block EX-30 Trident to 12.2%.
- **Current stage:** drilling of the 2nd exploration well has started in Nov 2019; evaluation tests to follow.

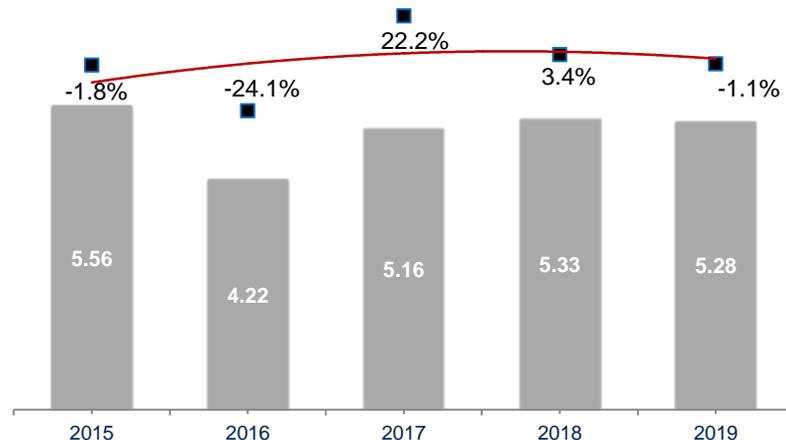
Natural Gas Production

Q1/2020 developments, including in Caragele field

Romgaz: Production level in Q1/2020 (mln cm)



Romgaz: Annual Gas Production (bcm, y/y change)



➤ **Q1/2020: gas output -4.7% vs Q1/19 on warm weather and lower domestic consumption, +2.6% vs Q4/19**

➤ **Key developments in Q1/2020 include:**

Finalised linking of new wells to the production infrastructure

Continuous production rehabilitation of main mature fields (which positively stopped the production decline in these fields)

Wells workover programme, which reactivated some high-debit wells

➤ **Regarding CARAGELE: we started production in Caragele Deep (our discovery) at end-Jan 2020 with 1 well (1,500 boe/day)**

2 other wells put in production in Caragele commercial field (1,000 boe/day jointly)

These 3 production wells are expected to enhance production in CARAGELE by 30% (Romgaz total gas production +1.4% in Jan)

In 2019, in Caragele: extension of surface facilities + commissioning of new wells – led to a gas production contribution of 6.9%, and condensate output of 62% in Romgaz output

We continued production rehabilitation of main mature fields in 2019 (e.g. Fitelnic, Delenii, Lasau, Sadanca, Copsa Mica, Nas-Prod-Seleus)

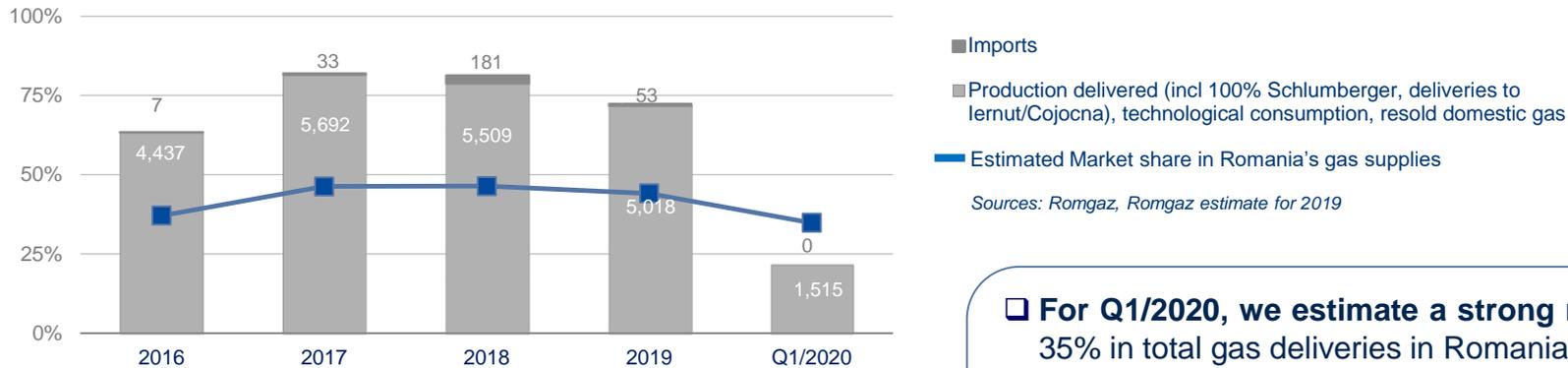
Also, repair and well recompletion works in 169 wells – had a contribution of 3.7% in total output last year

We limited the Natural Production Decline at 1.4% starting 2013.

Gas Supply & Sales

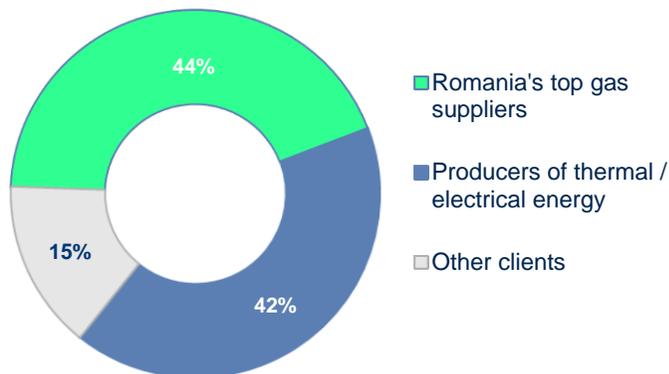
Q1/2020: Favorable market share and client portfolio

Romgaz: Market share in domestic consumption (% , mln cm)



- For Q1/2020, we estimate a strong market share of c. 35% in total gas deliveries in Romania
- Also, we estimate that Romgaz share accounted for around 43% in the country's gas consumption from domestic production
- We continue efforts to enhance our sale strategy

Romgaz: Portfolio of Clients (quantities of gas sold, Q1/2020)



Portfolio breakdown reflects specific quarterly characteristics of gas demand

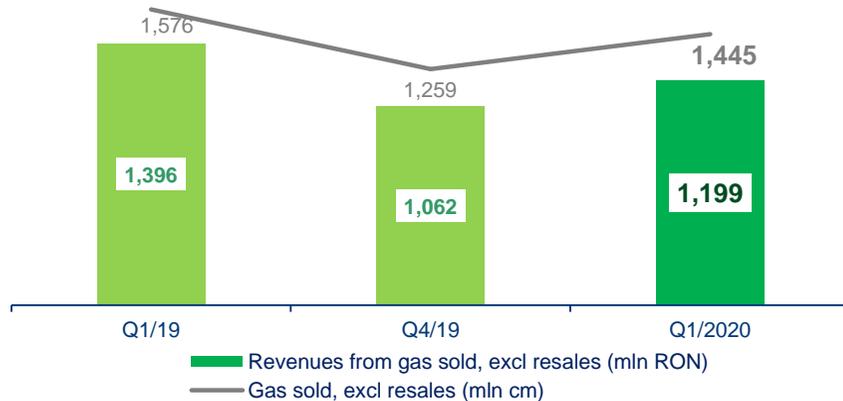
- We enjoy a strong portfolio of clients
- Our gas trading strategy aims to:
 - improve price flexibility by trading on free markets
 - secure an optimal client portfolio
 - fulfill the domestic market demand.

Gas Supply & Sales

Q1/2020: lower y/y and improved q/q, timely gas chain management

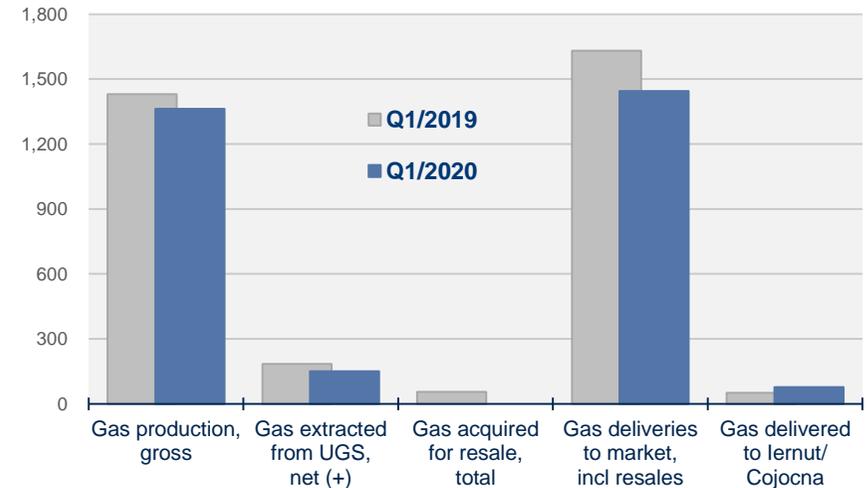
Romgaz: Gas Sales (excluding resales) - revenues and volumes -

Q1/20: Gas Revenues (excluding resales) -14% y/y, +13% q/q
Volume Sales -8% y/y, +15% q/q



- ❑ **Q1/2020 vs Q1/19 (y/y):** Revenues from gas sold (excluding gas acquired for resale) -14%, on volumes delivered -8% on weak domestic consumption
- ❑ **Q1/2020 vs Q4/19 (q/q):** related Revenues were up by 13%, on volumes delivered +15%
- ❑ **In Q1/2020,** Total Revenues from gas sold -19% y/y, with no imports

Romgaz: Gas Chain Management (mln cm) to meet seasonality and demand

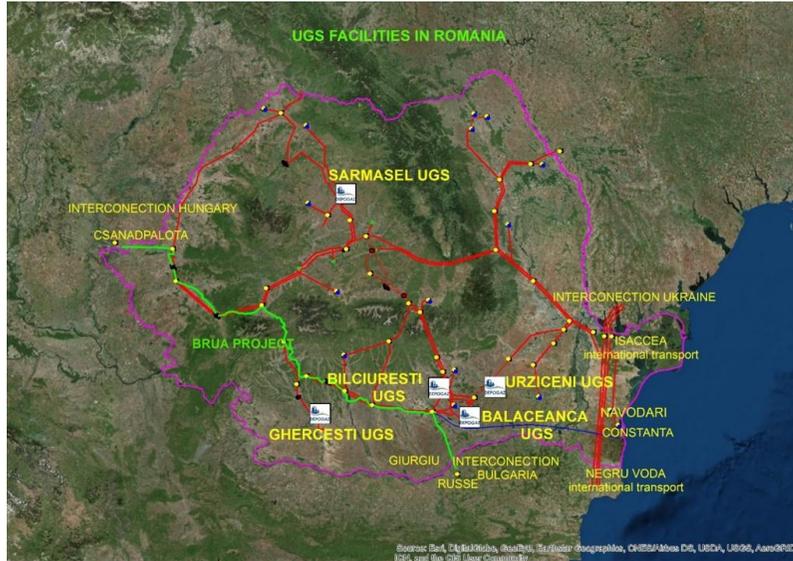


- ❑ Management of gas flow from production to clients is important
- ❑ Gas sales are generally peaking in Q1 and Q4
- ❑ Optimisation of our gas value chain is a priority !
- ❑ We make continuous efforts to improve the gas sale strategy

UPSTREAM SEGMENT CONTRIBUTION in Q1/2020: c. 90% in Revenue and in EBITDA (consolidated)

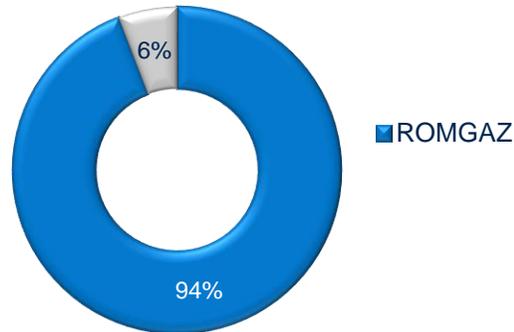
Underground Gas Storage

Romgaz Group: Romania's Largest Operator of UGS (Underground Storage) facilities



| Romgaz Group: Underground Gas Storages at end-2019 - working capacities (mln cm/cycle) - | | | |
|---|-------|------------|-----|
| Bilciuresti | 1,310 | Ghercesti | 150 |
| Sarmasel | 900 | Balaceanca | 50 |
| Urziceni | 360 | | |
| Total Working Capacity: 2,770 mln cm | | | |

ROMGAZ Group UGS Market share

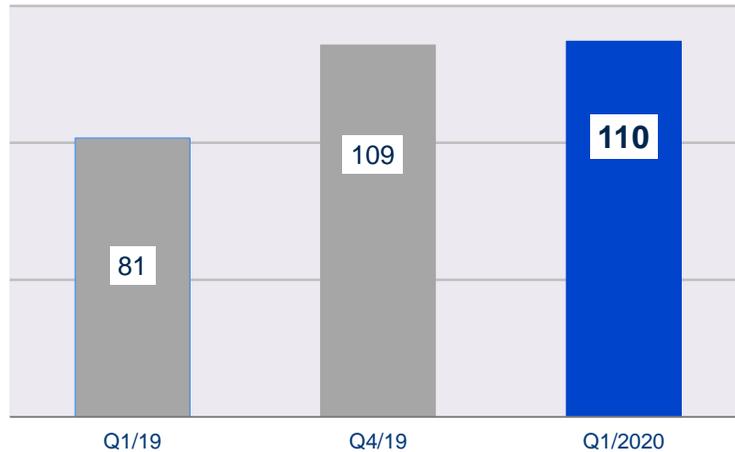


- ❑ Romgaz Group has 5 storage facilities, with a total working capacity of 2.77 bcm (total capacity of 3.97 bcm)
- ❑ Romgaz also owns 40% of Depomureş (0.30 bcm), a JV with Engie
- ❑ Investment plans aim to extend the existing capacity and build a new one – in order to secure gas supply long-term
- ❑ Storage activity is regulated by ANRE, royalties of 3% of operating revenues
- ❑ The UGS activity was separated into a distinct legal entity (DEPOGAZ) on April 01, 2018

Underground Gas Storage¹

Significant performance reported in Q1/2020

Romgaz: Revenue from Storage Services (mIn RON)
- capacity reservation, withdrawal, injection -



Romgaz: Regulated storage tariffs (RON/MWh)



- ❑ **Q1/2020: UGS revenues of RON 110 mln, +35% y/y**
- ❑ Evolution mainly reflects the market environment over the period and the regulated storage tariffs.

- ❑ **New tariffs starting with April 1st, 2020**
- ❑ Capacity reservation activity provided the bulk of the UGS revenues (roughly 80%) in recent years.

¹ Consolidated figures

STORAGE SEGMENT CONTRIBUTION in Q1/2020: 5% in Revenue and in EBITDA (consolidated)

Electricity Production & Trading

“GAS to POWER” Investment: Construction of a new power plant

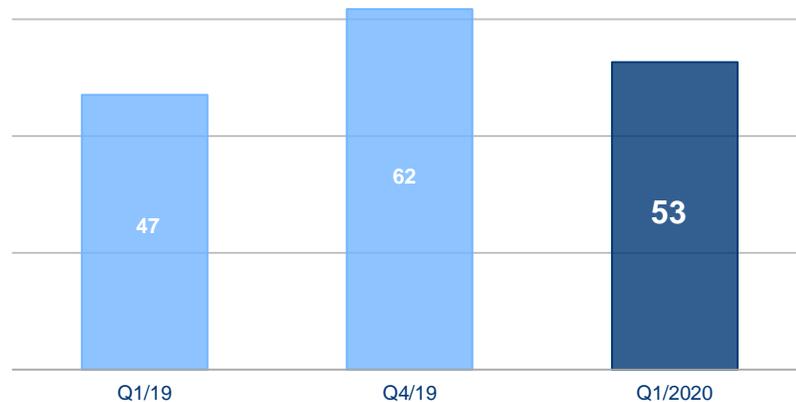
- **Gross electric power capacity: 430 MW**
 - **Gross electrical efficiency at nominal load: 56.4%**
 - **CCGT Iernut benefits from a strategic positioning** – in the middle of the national electricity system
 - **Main roles:** cover national power consumption by acting in the wholesale and balancing markets, ensure ancillary services to the national system, eliminate network constraints in NW Romania
 - 25% of the total eligible investment costs represent a non-refundable financing from the National Investment Plan
-
- The plant consists of:
 - 4 gas turbines*
 - 4 recovery boilers for steam production with 3 pressure levels*
 - 2 steam turbines*
 - Investment is planned to be finalized at end-2020.



Electricity Production & Trading¹

Q1/2020: Good results of the segment

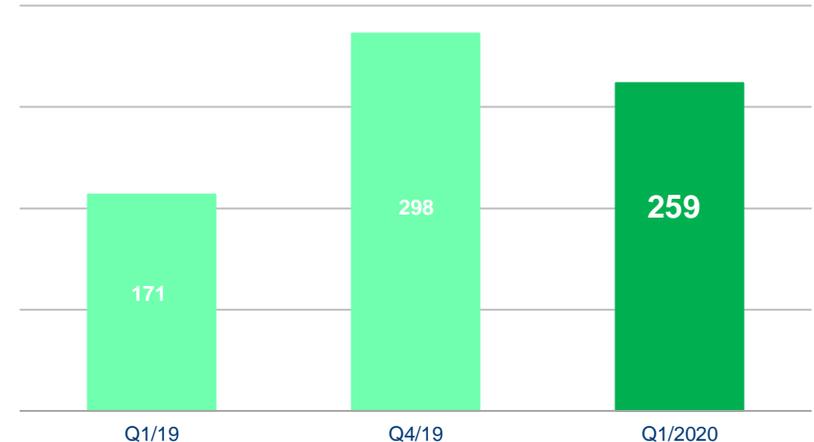
Romgaz: Revenues from Electricity (mln RON)



- ❑ Q1/2020: Revenues from Electricity of 53 mln RON, +12% y/y
- ❑ New power plant – scheduled to be finalized at end-2020

¹ Consolidated figures

Romgaz: Production of Electricity (GWh)



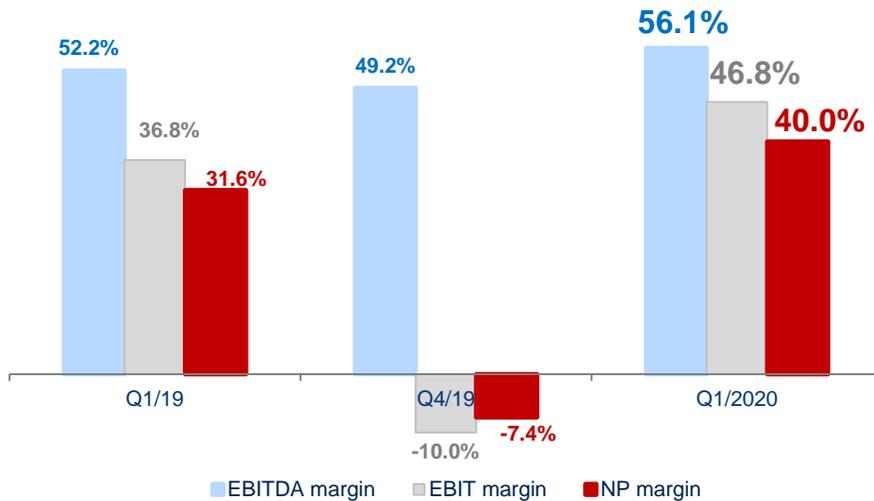
- ❑ T1/2020: energy production +52% y/y to 259 GWh, to benefit from market opportunities
- ❑ Electric power delivered in SEN (the National Grid) +54% y/y to 240 GWh in T1/2020 (compared to 156 GWh in T1/2019)
- ❑ Lower installed capacity to make room for the new plant: 2 energy groups operational at end-2019 (300 MWh jointly)

ELECTRICITY SEGMENT CONTRIBUTION in Q1/2020: 4% in Revenue and 1% in EBITDA (consolidated)

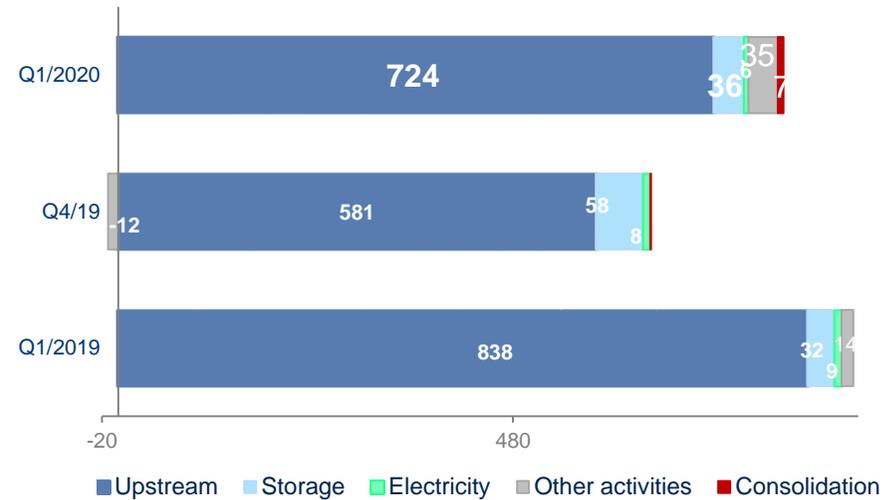
Financial Performance¹

Q1/2020: Significant profitability margins

Romgaz Group: Robust Profitability Rates



Romgaz Group: EBITDA by Segments (mIn RON)



- In Q1/2020, EBITDA, EBIT and NP margins showed improved profitability compared to both Q1 and Q4 2019
- The good performance was achieved by lower expenses with depreciation, amortisation and impairments, and with main tax expenses as well

- Q1/2020: EBITDA -10% y/y, but higher by 26% vs Q4 last year
- The bulk of Revenues and EBITDA is generated by our core segment Gas Upstream (Exploration & Production)

¹ Consolidated figures

Financial Performance¹

Q1/2020: Net Profit +5.5% y/y on lower expenses

Summary Q1/2020 (vs Q1/2019)

| | |
|------------------|----------------------|
| Revenues - total | 1,430 mln RON (↘17%) |
| EBITDA | 802 mln RON (↘10%) |
| Net Profit | 572 mln RON (↗6%) |
| EBITDA margin | 46.8% (↗) |
| NP margin | 40.0% (↗) |

❑ Revenues decreased by 17% y/y, mainly triggered by lower gas consumption and price dynamics in Romania

❑ Main tax expenses recorded in Q1/2020 (included in “Other expenses”) were lower by 32% y/y - with breakdown as follows:

- windfall profit tax of RON 178 mln (Q1/19: RON 230 mln)
- gas&UGS royalties of RON 70 mln (Q1/19: RON 118 mln)

❑ All profit margins recorded an advance in Q1/2020 compared to the same period of the previous year

| Million RON | 2018 | 2019 | %ch | Q1/19 | Q1/20 | %ch |
|---|--------------|----------------|------|--------------|--------------|-------|
| Revenues - of which | 5,004 | 5,080 | 2% | 1,713 | 1,430 | -17% |
| Gas Production | 3,978 | 4,280 | 8% | 1,396 | 1,199 | -14% |
| Gas acquired for resale | 217 | 101 | -53% | 80 | 3 | -96% |
| Storage | 298 | 331 | 11% | 81 | 110 | 35% |
| Electricity | 297 | 146 | -51% | 47 | 53 | 12% |
| Other services | 189 | 185 | -2% | 98 | 57 | -42% |
| Other income | 18 | 33 | 78% | 6 | 7 | 16% |
| Cost of commodities sold | (245) | (108) | -56% | (77) | (5) | -94% |
| Changes in inventory | (32) | 80 | | (49) | (35) | -29% |
| Raw materials | (75) | (76) | 1% | (20) | (16) | -22% |
| Exploration expense | (247) | (25) | -90% | (11) | (0) | -100% |
| Headcount expense | (621) | (670) | 8% | (136) | (150) | 11% |
| Other gains and losses | (103) | (63) | -39% | (8) | (17) | 104% |
| Impairment losses on trade receivables* | (20) | (81) | 307% | (18) | (22) | 22% |
| Associate's result share | 1 | 1 | | 1 | 0 | |
| Other expenses | (1,409) | (1,552) | 10% | (502) | (387) | -23% |
| EBITDA | 2,240 | 2,595 | 16% | 894 | 802 | -10% |
| EBITDA margin | 44.8% | 51.1% | | 52.2% | 56.1% | |
| D&A | (708) | (1,358) | 92% | (263) | (133) | -50% |
| EBIT | 1,532 | 1,237 | -19% | 631 | 669 | 6% |
| EBIT margin | 30.6% | 24.3% | | 36.8% | 46.8% | |
| Net Interest income | 53 | 38 | -28% | 11 | 11 | 0% |
| PROFIT BEFORE TAX | 1,585 | 1,275 | -20% | 642 | 680 | 6% |
| Income tax | (219) | (186) | -15% | (100) | (108) | 8% |
| NET PROFIT | 1,366 | 1,090 | -20% | 542 | 572 | 6% |
| Net margin | 27.3% | 21.4% | | 31.6% | 40.0% | |

* Separated from “Other gains and losses” due to the application of IFRS 15 in 2018

¹ Consolidated figures, 2018 restated

Financial Performance¹

Strong B&S Structure, Debt-free at Q1/2020

- **Debt-free Balance Sheet**
- **At end of Q1/2020, total cash position amounted to RON 1,738 mln** (cash, bank depots and govt's treasury bonds)

Romgaz: Selected Cash Flow Items

| Mln RON | 2018 restated | 2019 restated | Q1/2020 |
|--|------------------|------------------|---------|
| Net profit for the period | 1,366 | 1,090 | 572 |
| Operating Cash Flow before Δ WC and Income tax | 2,537 | 2,730 | 853 |
| Movements in working capital | (60) | 0 | (343) |
| Net Cash flows from operating activities | 2,143 | 2,432 | 445 |
| Net Cash flows from investing activities | 814 | (1,027) | 107 |
| Net Cash flows from financing activities | (2,617) | (1,608) | (430) |
| Net change in cash and cash equivalents * | 340 | (203) | 552 |

* This line reflects only the change in "Cash and equivalent" (i.e. bank accounts with maturity lower than 3 months)

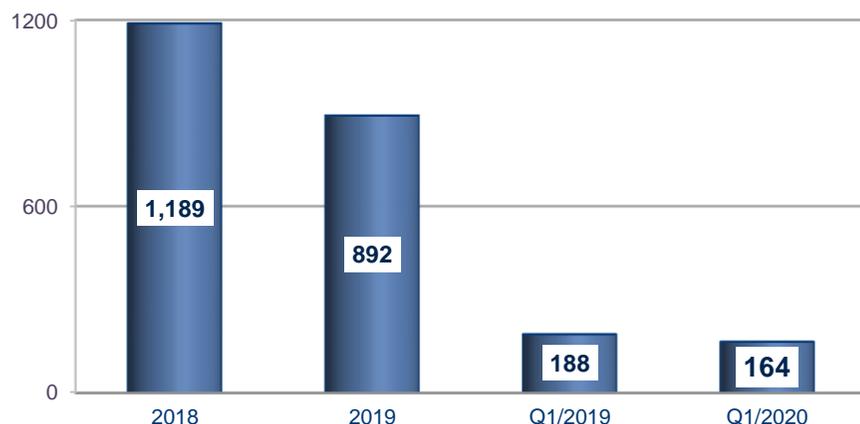
¹ Consolidated figures

Romgaz Group: Selected Balance Sheet Items

| Mln RON | Dec 31, 2018 restated | Dec 31, 2019 restated | Mar 31, 2020 |
|---|--------------------------|--------------------------|--------------|
| Total non-current assets, thereof | 6,445 | 5,822 | 5,822 |
| Property plant and equipment | 6,280 | 5,543 | 5,545 |
| Investment in associates | 23 | 25 | 25 |
| Deferred tax asset | 127 | 231 | 226 |
| Other financial investments | 10 | 5 | 5 |
| Other assets (leasing related) | - | 9 | 9 |
| Total current assets, thereof | 2,690 | 2,431 | 2,986 |
| Inventories | 246 | 311 | 251 |
| Trade and other receivables | 826 | 638 | 936 |
| Other financial assets - govt securities and bank depots (+3mo maturity) | 881 | 1,075 | 822 |
| Cash and equivalents | 567 | 364 | 916 |
| Contract costs | 1 | 0 | 0 |
| Other assets | 169 | 42 | 60 |
| Total assets | 9,135 | 8,253 | 8,808 |
| Shareholders' Equity | | | |
| Share capital | 385 | 385 | 385 |
| Reserves | 1,825 | 1,587 | 1,587 |
| Retained earnings | 5,458 | 5,201 | 5,773 |
| Total Shareholders' Equity | 7,669 | 7,174 | 7,746 |
| Non-current liabilities, thereof | 670 | 511 | 509 |
| Provisions | 510 | 366 | 367 |
| Retirement-related provisions | 139 | 115 | 113 |
| Current liabilities, thereof | 796 | 568 | 553 |
| Trade payables | 187 | 110 | 76 |
| Contract liabilities | 46 | 43 | 16 |
| Current tax liabilities | 68 | 64 | 103 |
| Provisions | 94 | 83 | 94 |
| Total liabilities | 1,466 | 1,079 | 1,062 |
| Total equity and liabilities | 9,135 | 8,253 | 8,808 |

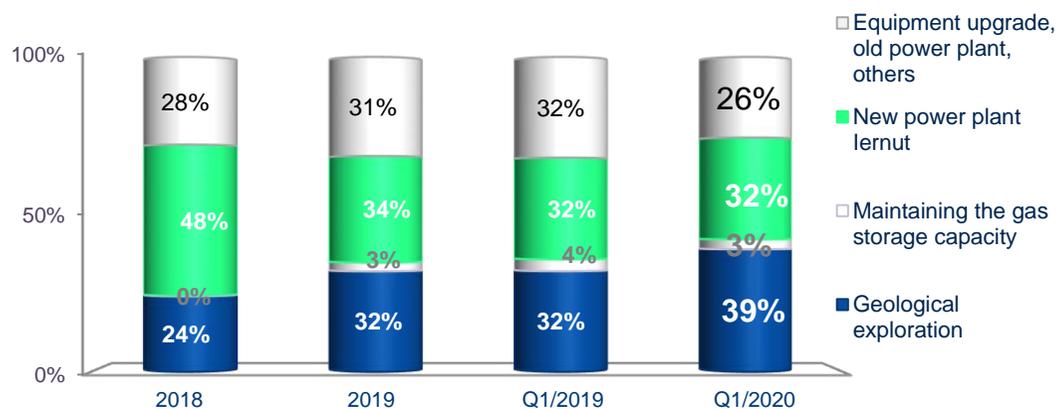
Key role in the company's sustainable development – Q1/2020 developments

Romgaz Group: Capital Expenditures (RON mln)



- ❑ **Q1/2020: Total CAPEX of ROMGAZ Group amounted to RON 164 mln**, which accounted for 83% of the budget planned for this period
- ❑ Importantly, we performed drilling works for 6 exploration wells of which 3 have been finalised, and wells modernisation works as well

Romgaz Group: Breakdown of Investments



- ❑ Investments are financed from the company's own sources and from National Investment Plan for the new Power Plant
- ❑ For the new power plant Iernut, we plan to finalise construction works, receive the last equipment, and perform technological and commissioning tests

¹ Consolidated figures

Strong Commitment for Business Development

GROUP DEVELOPMENT STRATEGY

- Romgaz proposes to be an active, profitable and competitive player on the gas & electricity production market
- Romgaz has to pursue both an intensive development on the local market and an international development in order to become an important player on the regional energy market

Increase the gas resources and reserves portfolio.
Discovery of new resources.
Increase production efficiency of current resources

Consolidate the position on the energy supply markets.
Integration on the renewable energy market

Create value for shareholders by developing new services and products

Business development by approaching new internal and international markets

Main Strategic Objectives

Strong Commitment for Business Development

Main development directions taken into account:

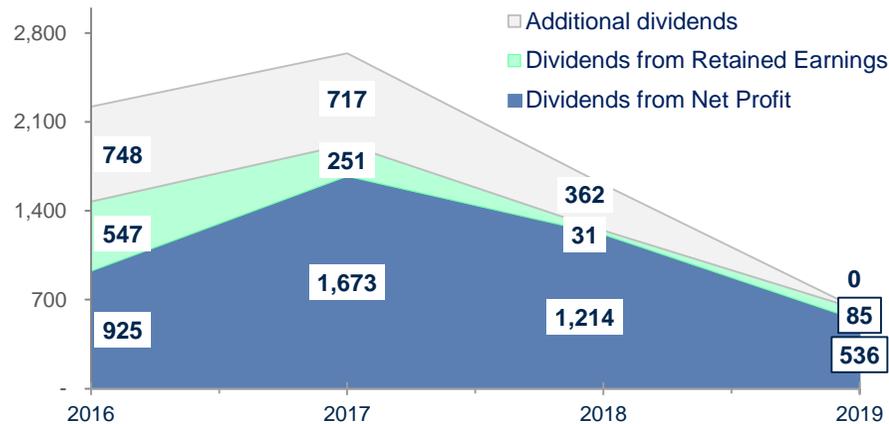
- Improve the efficiency of our gas production in new value-added production activities
- Consolidate our position on the energy supply markets (gas-fired / possibly renewable energy)
- Looking to the petrochemical industry
- Continue to invest in our UGS to improve storage capacity
- Diversify gas exploration by entering new off-shore partnerships (EGM held on March 11, 2020 approved purchasing of external legal advisory services for the potential acquisition of an interest in Neptun Deep block)
- Also, we intend to participate in Round XI of auctions for the concession of exploration/development/production activities in 28 blocks as announced by ANRM (National Agency for Mineral Resources)
- Continue our gas production rehabilitation programmes and to bring gas discoveries into the development stage.

Dividend distribution

FY2019: Payout ratio of 57% approved by shareholders this April

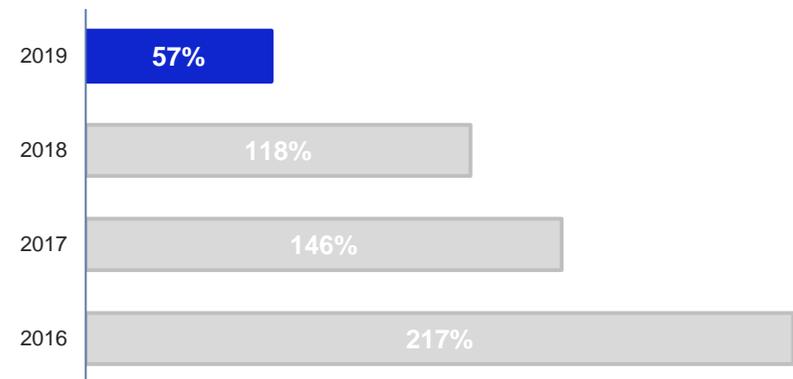
Romgaz: Gross Dividend Distributions¹ (RON mln)

¹ For the fiscal years 2016-2019: Dividends were paid in the next fiscal year



Romgaz: Gross Dividend Payout ratios*

* Payout ratios computed as:
Total Gross Divids (incl Additional Divids) / annual Net Profit of the Group



- ❑ **Gross Dividend approved by the SGM on April 22, 2020: RON 1.61 / share in total** (of which: RON 1.39 from the annual NP and RON 0.22 from reserves) – dividend ex-date is July 2
- ❑ Majority state-owned companies are required to distribute at least 50% of the annual NP in the form of dividends to shareholders

Romgaz Group – Investment Case

Why to invest in Romgaz shares

| | |
|--|---|
| <ul style="list-style-type: none"> ➤ Operational excellence / robust margins | EBITDA margin of 56.1%, EBIT margin of 46.8% and Net Profit margin of 40% in Q1/2020 |
| <ul style="list-style-type: none"> ➤ High dividend payout ratios to please investors | Gross Dividend payout ratio of 57% for 2019 (computed as Total Gross Dividends per 2019 Net Profit of the group) |
| <ul style="list-style-type: none"> ➤ Net cash reserves ➤ Debt free B&S | We recorded total cash&equivalent of RON 1.7 bn at March 31, 2020 Cash ¹ / Mktcap = 15% (share price on May 12, 2020) |
| <ul style="list-style-type: none"> ➤ Among top gas producers in Romania and one of the largest in the region as well | Favorable market share in terms of gas production in Romania Main operator of the Underground Gas Storages in Romania Holder of large gas reserves among European countries |
| <ul style="list-style-type: none"> ➤ Strong base of gas reserves in Romania | Based on our investment policy, we intend to maintain the reserves level and the high RRR (avg of 60% during 2016-2019) |
| <ul style="list-style-type: none"> ➤ Expected opening of the export gas markets | Export markets will enlarge our client portfolio, with positive outcome on revenues |
| <ul style="list-style-type: none"> ➤ Important investment plans in Romania | We are now building a new power plant to strengthen position on the electricity market; also we plan to diversify our investment portfolio in order to increase profitability |
| <ul style="list-style-type: none"> ➤ Diversification of investment projects abroad | Top management has a strong commitment for Business Development |
| <ul style="list-style-type: none"> ➤ Strong management team, skilled workforce | Management team has significant expertise in the sector, headcount is strongly committed |

¹ considering all cash equivalents at end - March 2020, consolidated figure

The Board of Romgaz SA: Balanced Team of Professionals



Manuela Petronela Stan Olteanu BoDs Chairperson

Manuela Petronela Stan Olteanu – mandate as interim board-member was prolonged by 2 months by the SGM on April 13, 2020. Expertise of Ms. Manuela Petronela Stan Olteanu includes top positions such as Chairperson / BoDs member or special administrator in Romgaz (since mid-2019), in the Black Sea offshore oil&gas regulator ACROPO (since 2018), Conpet and Hidroserv (2017-2018), Powerplant Midia (since 2017), Electrocentrale Group and Electrocentrale Bucuresti (2017). Also, she held top positions with the Romanian Government and AVAS. She holds a Master Degree in Advanced Civil Law and Civil Procedure Law.

Marius Aristotel Jude

Marius Aristotel Jude – mandate as interim board-member was prolonged by 2 months by the SGM on April 13, 2020. Expertise of Mr. Marius Aristotel Jude includes the positions of Board member of Romgaz (during 2016-2017 and 2018-2019), Secretary of State for the Ministry of Energy (2015- 2017), Board member of Romgaz (during 2016-2017, 2018-2019), of Depomures SA (2010-2014) and of Amgaz SA (2009-2015). He also had various management positions in SNGN Romgaz SA. He holds an MBA in Company Management.

Tudorel Harabor Independent Chairman of the Strategy Committee

Tudorel Harabor – mandate as interim board-member was prolonged by 2 months by the SGM on April 13, 2020. Mr. Tudorel Harabor holds this position since mid-2019. His experience also includes positions such as General Manager of the Federation of European Producers of Abrasives FEPA (2007-2019), special administrator of Gerovital Cosmetics (2017) and Economic Manager of the Health Insurance House (2005-2006).

Marius Dumitru Marin Independent

Marius Dumitru – mandate as interim board-member was prolonged by 2 months by the SGM on April 13, 2020. Experience of Mr. Marius Dumitru Marin includes top positions such as CEO of MDM Consultancy (since 2019), CEO and Board member of MACON Group (2006-2018), COO of MEFIN SA (2004-2006), Technical and Quality System Director of PCC STEROM SA (2001-2003), President and CEO of UTON Onesti SA (1994-1999). He holds a PhD in Engineering.

Balazs Botond Chairman of the Nomination and Remuneration Committee

Balazs Botond – mandate as interim board-member was prolonged by 2 months by the SGM on April 13, 2020. Mr. Balazs Botond previously held positions of Head of Legal Department of SNGN Romgaz (since 2019), Legal counsellor (2011-2019). He is also Board member of SC Meditur SA (since 2018) and of SC ECO-SAL SA (since 2016). He holds a Master Degree in Private Law Institutions.

Romeo Cristian Ciobanu Independent

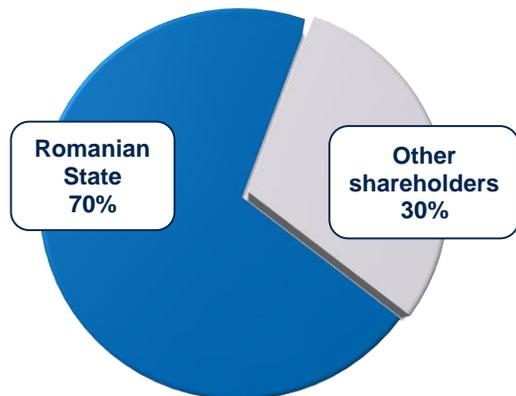
Romeo Cristian Ciobanu was re-confirmed member of ROMGAZ BoDs in June 2019 (4-year mandate starting mid-2018). Mr. Romeo Cristian Ciobanu was also member of BoDs of Romgaz (since 2017), of Electrocentrale Iasi (2002-2004) and of other companies (1997-2002). He is Manager of Politech Iasi (since 2016) and Professor at Technical University of Iasi (since 2000). He holds an MBA at Technical University of Iasi, a PhD in Electronic Technology and Reliability, and a PhD in Chemistry and Chemical Technology.

Petrus Antonius Maria Jansen Independent Chairman of the Audit Committee

Petrus Jansen was re-confirmed member of ROMGAZ BoDs in June 2019 (4-year mandate starting mid-2018). Mr. Petrus Antonius Maria Jansen held this position previously during 2013-2018. He is Principal Lecturer / Director of Academic Program at London School of Business and Finance (since 2013). Petrus Jansen holds an MBA at NIMBAS, Utrecht, University of Bradford UK.

Shareholding Structure and Stock Performance

Romgaz: Among blue-chips on the domestic capital market



12M - Share Price Performance on the BVB

| Period | Min (RON) | Max (RON) |
|--------|-----------|-----------|
| Q2/19 | 31.50 | 35.10 |
| Q3/19 | 31.75 | 36.95 |
| Q4/19 | 36.70 | 38.40 |
| Q1/20 | 25.80 | 37.70 |

12M Total Traded Value (Q2/19 - Q1/20):

1.1 bn RON or 0.9 million EUR/day



- ❑ Shareholding structure: the Romanian State (Ministry of Energy) majority shareholder – **70%**, Free Float - **30%** (shares traded on the BVB and GDRs traded on the LSE)
- ❑ Romgaz ranks the **2rd largest domestic stock** traded on the BVB – mktcap of EUR 2.3bn *)
- ❑ **The 3rd largest traded stock** on the BVB *)
- ❑ Included in BVB's main indices (weighing 27% in energy and utilities BET-NG index, and between 9%-12% in BET, BET-XT, BET-TR, ROTX)
- ❑ Included in main global indices with allocation on Romania (such as FTSE, MSCI, S&P, STOXX, Russell Frontier).

Total no of shares: 385.42m



*) Based on the trading price on May 12, 2020, and on BVB's past 12M trading statistics

THANK YOU FOR YOUR ATTENTION !



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Financial Calendar - 2020

May 15: Release of the Q1 2020 Financial Results
May 18: Confcall with financial analysts & investors

Aug 14: Release of the H1/Q2 2020 Financial Results
Aug 17: Confcall with financial analysts & investors

Nov 13: Release of the 9M/Q3 2020 Financial Results
Nov 16: Confcall with financial analysts & investors